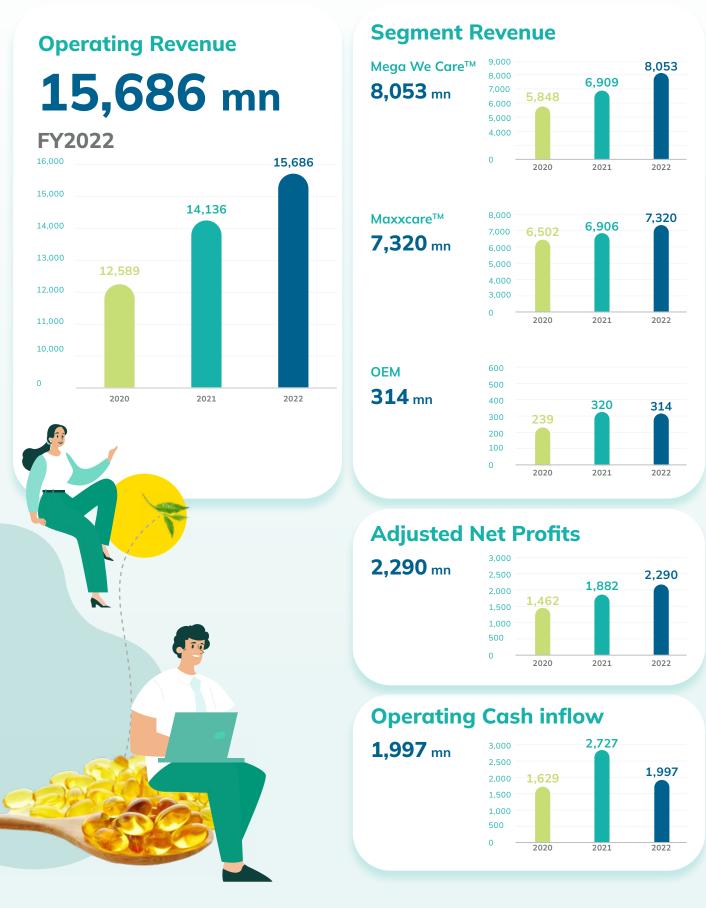
Operating Revenue

Overview

Unit : Million Baht





Financial Highlights

Consolidated Income Statement (Figures in THB mn)	2020	2021	2022
Operating Revenue	12,589	14,136	15,686
Gross profit	4,986	5,911	7,040
Selling and Admin. exp (SGA)	3,299	3,769	4,359
SGA (% to revenue)	26.2%	26.7%	27.8%
Net Profit (Adjusted) ¹	1,462	1,882	2,290
(% to revenue)	11.6%	13.3%	14.6%
Net foreign exchange gain/(loss) ⁷	18	119	2
Net losses from new businesses ²	(91)	(60)	(52)
Net profits	1,388	1,941	2,240
Operating cash inflow	1,629	2,727	1,997
% to net profits	117.4%	140.5%	89.1%
Cash cycle (days)	126	124	119
Revenue by segments (THB mn)	2020	2021	2022
Mega We Care™ business	5,848	6,909	8,053
Maxxcare [™] business	6,502	6,906	7,320
OEM	239	320	314
Consolidated Balance Sheet (Figures in THB mn)	Dec'20	Dec'21	Dec'22
Cash and bank balances ³	1,218	2,531	2,789
Cash and bank balances ³ Trade accounts receivable	1,218 2,507	2,531 2,557	2,789 3,107
Trade accounts receivable	2,507	2,557	3,107
Trade accounts receivable Inventories	2,507 3,489	2,557 3,823	3,107 4,109
Trade accounts receivable Inventories Property, plant and equipment ⁴	2,507 3,489 1,985	2,557 3,823 1,874	3,107 4,109 1,936
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵	2,507 3,489 1,985 1,312	2,557 3,823 1,874 1,353	3,107 4,109 1,936 1,329
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets	2,507 3,489 1,985 1,312 1,046	2,557 3,823 1,874 1,353 1,134	3,107 4,109 1,936 1,329 1,376
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets	2,507 3,489 1,985 1,312 1,046 11,557	2,557 3,823 1,874 1,353 1,134 13,272	3,107 4,109 1,936 1,329 1,376 14,646
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt	2,507 3,489 1,985 1,312 1,046 11,557 499	2,557 3,823 1,874 1,353 1,134 13,272 168	3,107 4,109 1,936 1,329 1,376 14,646 229
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt Trade Payables	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048	2,557 3,823 1,874 1,353 1,134 13,272 168 2,527	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt Trade Payables Other Liabilities	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048 2,031	2,557 3,823 1,874 1,353 1,134 13,272 168 2,527 2,552	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793 2,847
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt Trade Payables Other Liabilities	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048 2,031 4,578	2,557 3,823 1,874 1,353 1,134 13,272 168 2,527 2,552	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793 2,847 5,870
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt Trade Payables Other Liabilities Total Outside Liabilities Shareholder Equity	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048 2,048 2,031 4,578 6,979	2,557 3,823 1,874 1,353 1,134 13,272 168 2,527 2,552 2,552 5,247 8,025	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793 2,847 5,870 8,777
Trade accounts receivable Inventories Property, plant and equipment ⁴ Intangible assets ⁵ Other assets Total Assets Debt Trade Payables Other Liabilities Total Outside Liabilities Shareholder Equity Total Liabilities and Equity	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048 2,031 4,578 6,979 11,557	2,557 3,823 1,874 1,353 1,134 1,134 2,527 2,552 5,247 5,247 8,025 13,272	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793 2,847 5,870 8,777 14,646
Trade accounts receivableInventoriesProperty, plant and equipment4Intangible assets5Other assetsTotal AssetsDebtTrade PayablesOther LiabilitiesShareholder EquityTotal Liabilities and EquityKey Balance Sheet Elements	2,507 3,489 1,985 1,312 1,046 11,557 499 2,048 2,048 2,031 4,578 6,979 11,557 Dec'20	2,557 3,823 1,874 1,353 1,134 1,134 13,272 168 2,527 2,552 5,247 8,025 13,272 13,272	3,107 4,109 1,936 1,329 1,376 14,646 229 2,793 2,847 5,870 8,777 14,646 Dec'22

¹ Net profit (Adjusted) are net profit adjusted for non-recurring items, normalized forex gains or losses, impacts from newly started businesses (includes startups and projects with gestation) to reflect normal business performance.

² Net losses from new businesses in 2020 includes impact of TH 41 mn arising from termination of a joint venture and losses from newly acquired subsidiary in Indonesia amounting to THB 31.5 mn; for more details, please see the MD&A FY20.

³ Cash and bank balances as at balance sheet dates include non - restricted term deposits with banks.

⁴ Property, plant and equipment includes assets classified as investment property in audited financial statement.

 $^{\rm 5}$ $\,$ Intangible assets includes good will arising from business combination.

⁶ Net investment capex includes investment in property plant and equipments, business acquisitions and investment in joint ventures and associates.

⁷ In FY 2022 normalized, based on best estimates, for dual currency rate effect in Myanmar and The Forex losses arising from delay in remitting funds from Myanmar